



GLADWIN COUNTY SHERIFF'S OFFICE

MICHAEL SHEA
SHERIFF

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RAY HARTWELL
UNDERSHERIFF

November 20, 2013

Mark Berdan
Northern Transformation
2389 S. M-76
West Branch, MI 48661

Dear Mr. Berdan:

As a Public Safety department covering Gladwin County, we are pleased to enter into a cooperative partnership with Northern Transformation for the Promise Zone Initiative. This naming will be a significant asset to our community as we seek to improve public safety, enhance our education system, improve the health of our community, and improve the unemployment and welfare levels in Gladwin County. We will offer supportive assistance or information that is requested.

Our public safety department's goal is to be proactive in its policing and preventing a crime from having to be solved. Our sheriff's office personnel has been significantly reduced and is in dire straights of being reduced in the 2014 budget process. However our mission remains the same being peace keepers and keeping our community safe.

We pledge our commitment in meeting the goals of the proposed project and agree to participate in the work of the collaborative as it moves forward.

Very truly yours,

Sheriff Michael Shea
Gladwin County Sheriff's Office