

November 7, 2013

Mark Berdan
Northern Transformation
2389 S. M-76
West Branch, MI 48661

Dear Mr. Berdan,

MidMichigan Health, now affiliated with the University of Michigan Health System, and its affiliate partners, as Participating Partners support the efforts of Northern Transformation - the lead applicant seeking Promise Zone Initiative designation on behalf of a Consortium of Partners serving Arenac, Clare, Gladwin, Iosco, Ogemaw and Roscommon counties.

This letter serves to commit the following as Participating Partners:

MidMichigan Health
MidMichigan Community Health Services
MidMichigan Medical Center-Midland
MidMichigan Medical Center-Gladwin
MidMichigan Medical Center-Clare
MidMichigan Home Care
MidMichigan Gladwin Pines

MidMichigan Health is dedicated to providing quality, comprehensive health care throughout the middle of Michigan and beyond with medical centers in Midland, Gratiot, Clare and Gladwin counties, as well as urgent care centers, home care, nursing homes, physicians, medical offices and other specialty health services. Six of the fourteen counties served by MidMichigan Health have been federally designated Health Professional Shortage Areas or Medically Underserved Areas because of the number and types of physicians available for its rural and low income populations. Indicative of the age and incomes of those served across the system of care, 61.7% of overall revenue was from Medicare and Medicaid last year.

We at MidMichigan Health recognize the value that the Promise Zone Initiative designation can bring to help the people we serve with better health, education, employment, transportation and other opportunities.

Sincerely,



Donna J. Rapp
Senior Vice President and Secretary