



WEST BRANCH REGIONAL MEDICAL CENTER

JOHN TOLFREE HEALTH SYSTEM

2463 S. M-30
WEST BRANCH, MICHIGAN 48661

989-345-3660

November 15, 2013

Mr. Mark Berdan
Northern Transformation
2389 South M-76
West Branch, Michigan 48661

Re: Promise Zone Review Committee

Dear Mr. Berdan:

It is with great pleasure that John Tolfree Health System Corporation commits to support as a Participating Partner to further the efforts of the Promise Zone Initiative. This letter serves to commit the following as Participating Partners;

West Branch Regional Medical Center
Medical Arts Center

Hospice of Helping Hands
Tolfree Foundation

In FY 2013, the West Branch Regional Medical Center provided \$2,842,356 in uncompensated patient care. Indicative of the age and incomes of the population we serve, 75% of our revenue is from Medicare and Medicaid patients.

The John Tolfree Health System is dedicated to providing quality, comprehensive health care throughout our primary and secondary service area which includes Ogemaw, Gladwin, Iosco, Roscommon, Oscoda, and Arenac Counties. Ogemaw is federally designated as a Health Professional Shortage Area and Medically Underserved Area.

We look forward to work together and stand ready to assist in the Promise Zone initiative as an important economic development tool for this region.

Sincerely,

Edward A. Napierala, FACHE
Chief Executive Officer